# Systems thinking at WorkSafe

### ISCRR Research Impact Showcase 2023

**ISCRR Research Impact Showcase 2023** 

Dr Natassia Goode

Manager, Manual Handling and Social Assistance Programs



Improving
outcomes for
injured workers.

COMMERCIAL IN CONFIDENCE — Do not circulate without WorkSafe's written permission.

# **Acknowledgement of Country**

Our meeting is being held on the lands of the Wurundjeri people and I wish to acknowledge them as Traditional Owners.

I would also like to pay my respects to their Elders, past and present, and Aboriginal Elders of other ISCRR Research Impact Showcase 2023



| Improving | outcomes for injured workers.

COMMERCIAL IN CONFIDENCE - Do not circulate without WorkSafe's written permission.

# Agenda

Why is systems thinking important at WorkSafe?

Examples of systems thinking at WorkSafe

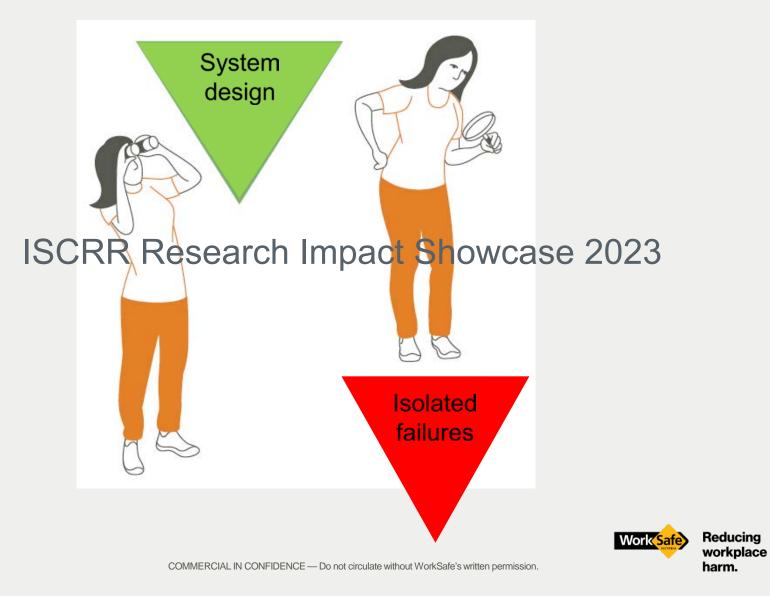
Key benefits ISCRR Research Impact Showcase 2023



Improving
outcomes for
injured workers.

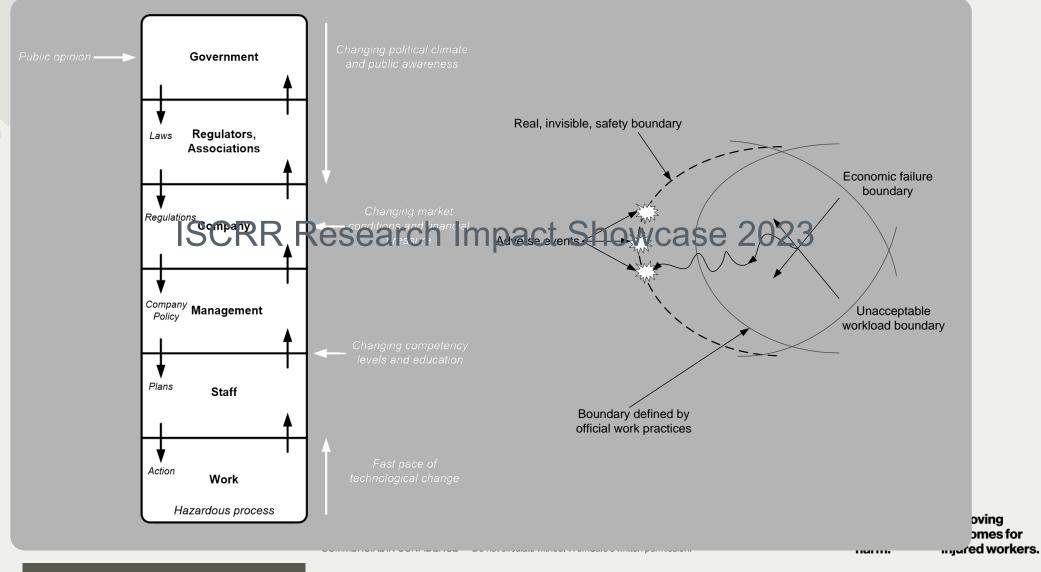
COMMERCIAL IN CONFIDENCE - Do not circulate without WorkSafe's written permission.

### Why is systems thinking important at WorkSafe?



Improving
outcomes for
injured workers.

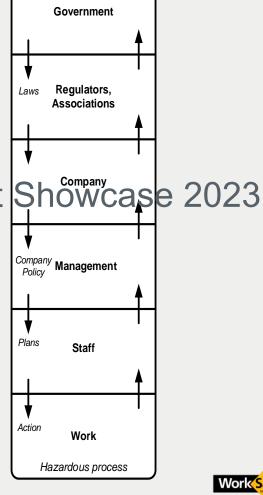
# **Rasmussen's Risk Management Framework**



Rasmussen, 1997

# **Systems Thinking Prevention**

- There's no sliver bullet
- Improve information flow up and down the system ISCRR Research Impact
  Associations
  Associations
  Company
  Showcase 2023
- The safest way should be the easiest way
- Monitor risk controls





| Improving | outcomes for injured workers.

COMMERCIAL IN CONFIDENCE - Do not circulate without WorkSafe's written permission.

# **Translation into practice**

- Guidance (Improving manual handling risk controls after musculoskeletal disorders)
- Tools for employers (PHIRES Toolkit and the STIR App)
- Inspector training (Instead Repersion of Comparts) Showcase 2023
- Visits and investigations (Ergonomics and Human Factors Specialists)
- Inspector tools (Large Employer Assessment Process)
- Evidence on industry-wide contributing factors and controls (Out of Home Care, Hospitals, Disability)



Improving
outcomes for
injured workers.

# **Key benefits - internal**

Makes our assumptions about incident causation explicit (Don't assume everyone agrees)

Provides a structured and valid approach to compliance and enforcement activities ISCRR Research Impact Showcase 2023

Industry-wide systems analysis provides an evidence base – help us to identify levers we can use to influence system level change



| Improving | outcomes for injured workers.

# Key benefits - external

#### WHS manager involved in Large Employer Assessment Process:

"Being able to work with WorkSafe has been really beneficial for our business. The principles outlined in the report applied across our enterprise. We're doing all the homes in Victoria, but the action plan covers the whole of Australia, and now we are transferring the lessons to New Zealand."

#### ISCRR Research Impact Showcase 2023 Stakeholders involved in systems analysis in Out of Home Care:

"I found the interview process and resulting reports very comprehensive and transparent. As a frontline worker of over 10 years experience it was empowering to be given a voice, and to have that voice acknowledged. I have since nominated and trained as a HSR for my organization and recognize the importance of keeping this conversation alive."

"The systems methods were able to capture the complexity of our work and experience, and gave a clear illustration of the reality of the multi- faceted environment we work in"



 Improving
outcomes for injured workers.